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May 19, 2026

The Honorable Sam Graves
Chairman
House Transportation and
Infrastructure Committee
2165 Rayburn House Office Building
Washington, DC 20515

The Honorable Rick Larson
Ranking Member
House Transportation and
Infrastructure Committee
2163 Rayburn House Office Building
Washington, DC 20515

Dear Chairman Graves and Ranking Member Larson:

The National Cotton Council, which represents the entirety of the U.S. cotton industry, supports the BUILD America 250 Act and appreciates your leadership in advancing legislation aimed at strengthening the nation's transportation infrastructure.

Efficient transportation networks are particularly important for our industry, as nearly all cotton production ultimately enters the global supply chain as raw fiber, yarn, fabric, or finished products. Any delays, congestion, and other inefficiencies throughout the transportation system increase costs, disrupt shipments, and have the potential to undermine our competitiveness in international markets.

The BUILD America 250 Act's focus on modernizing infrastructure, improving project delivery, and providing more sustainable funding mechanisms would help reduce bottlenecks and strengthen supply chain reliability. These improvements have the potential to substantially boost economic activity in rural communities and enhance our market access at home and abroad.

Thank you for your work on this critically important legislation

Sincerely,

A handwritten signature in black ink that reads "Gary M. Adams". The signature is written in a cursive, flowing style.

Gary Adams
President and CEO
National Cotton Council