UNI-SOLAR®
By Energy Conversion Devices

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& United Solar Ovonic
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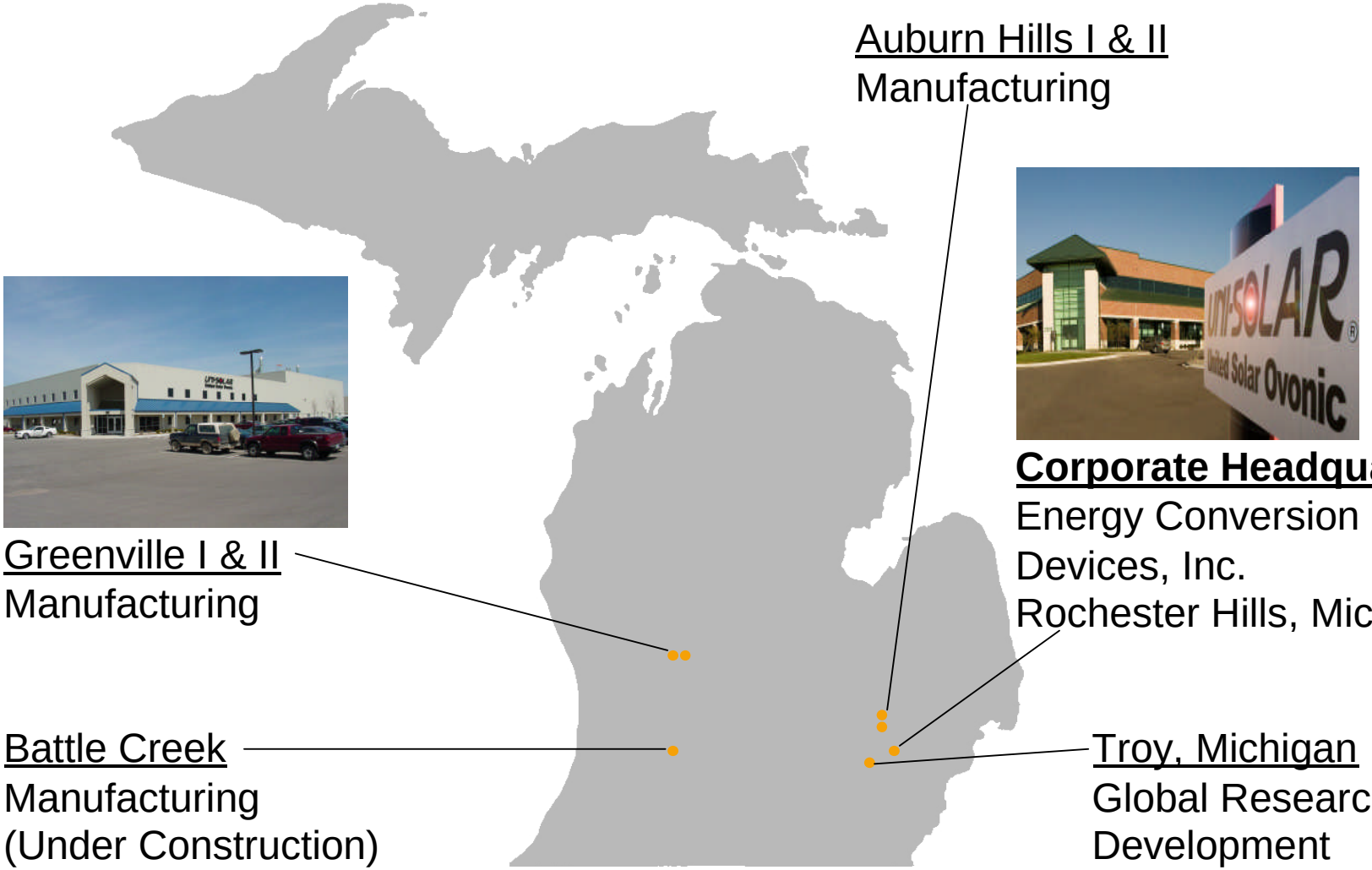
A Global Company, based in Michigan



Auburn Hills I & II
Manufacturing

Corporate Headquarters
Energy Conversion Devices, Inc.
Rochester Hills, Michigan

Greenville I & II
Manufacturing

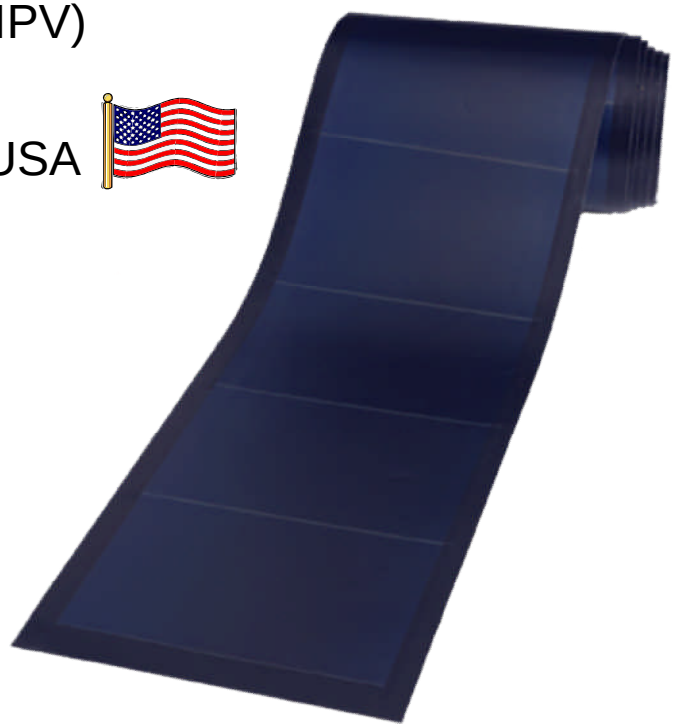
Battle Creek
Manufacturing
(Under Construction)

Troy, Michigan
Global Research & Development

Since 2006, United Solar has increased its Michigan employee base four-fold to approximately 1200

UNI-SOLAR® Thin-Film PV

- Lightweight: >1 lb / ft^2
- Durable: Works if punctured, withstands Category 5 hurricanes
- Flexible: Maximum structural and architectural capabilities
- Ideal for rooftop & building integrated (BIPV) applications
- Made in the USA



Michigan Alternative and Renewable Energy Center
Muskegon, Michigan

Thin, flexible *UNI-SOLAR* laminates can be installed on any rooftop

The World's Largest Rooftop Solar Installation
~2 million square feet of *UNI-SOLAR* laminates

12 megawatt installation using 85,000 lightweight *UNI-SOLAR* laminates
General Motors plant - Zaragoza, Spain

2 Megawatt Installation on Distribution Center Riverside, California

UNI-SOLAR laminates enable Building-Integrated Photovoltaics (BIPV), in which solar PV technology is contained within the roofing material

East Coast Solar PV

East Coast Warehouse
Elizabeth, New Jersey

Halls Warehouse Corp.
South Plainfield, New Jersey

Jet Aviation
Teterboro, New Jersey

Residential
Avalon, New Jersey

West Coast Solar PV

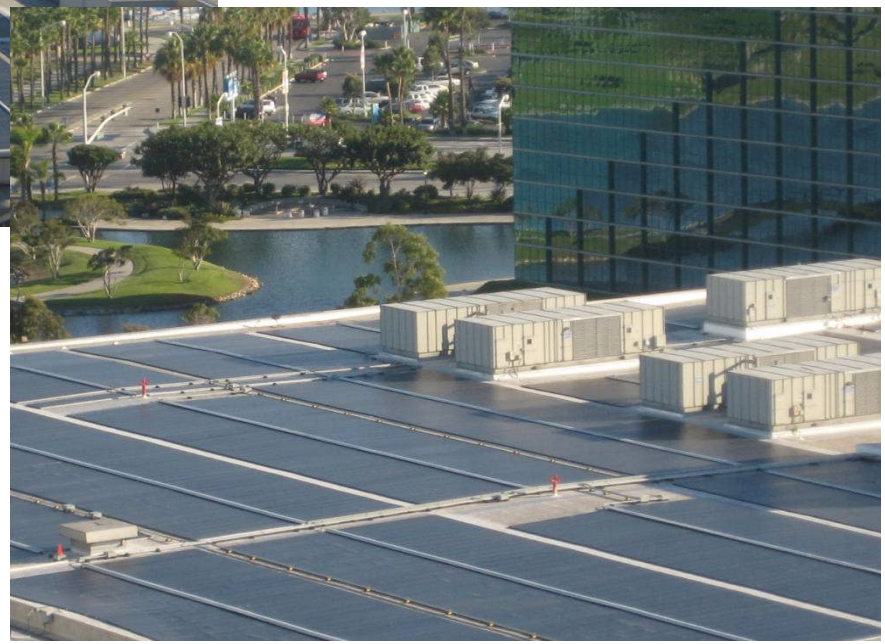
Coca-Cola Plant,
Los Angeles, California

Rooftop solar installations are infinitely scalable for use on any sized building

Child Care Center
Beaverton, Oregon

Long Beach Convention Center, Long Beach, California

Distributed Generation using rooftop solar photovoltaics produces electricity at point of use, while improving land use in densely populated areas



What the Federal Government Should Do

To optimize the financial impact of the Economic Recovery Program, the Government should do the following to encourage the adoption of rooftop solar photovoltaics:

1. **Install solar systems on rooftops of Federal buildings:**
   A robust, multi-year purchasing program from the Federal government would simultaneously benefit the U.S. economy, the environment and the domestic solar industry

2. **Integrate government procurement efforts:**
   To ensure these projects are funded quickly, and thus have an immediate impact on the economic recovery, the procurement process should be streamlined across all levels of government

3. **Adopt policies that favor domestically produced components:**
   To maximize the number of jobs created in the U.S., we recommend the creation of policies and/or incentives that favor domestic manufacturers

6 Megawatt U.S. Army Installation by Actus Lend Lease Oahu, Hawaii

The Department of Defense is already taking advantage of building-integrated photovoltaic (BIPV) applications

This installation placed 6 megawatts of *UNI-SOLAR* paneling across ~7,900 new and existing homes and community centers, replacing ~18,000 barrels of oil annually

Luke Air Force Base
Phoenix, Arizona

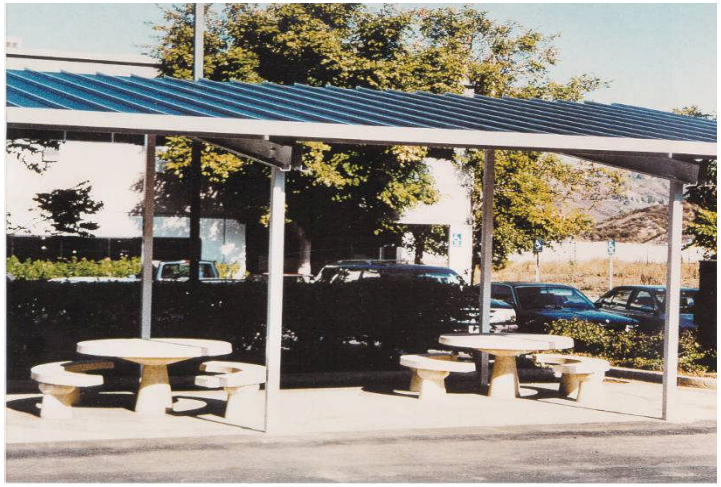
U.S. Army Carport
Yuma Proving Ground, Arizona

National Archives and Records Administration (NARA) Waltham, Massachusetts

The GSA already has track record of installing solar photovoltaics on government buildings. This building-integrated installation on a NARA building in Massachusetts uses *UNI-SOLAR*.

Carports

Carport
Scottsdale, Arizona



Carport/Lunch Shelter
Valencia, California

Santa Monica Civic Center Auditorium Carport
Santa Monica, California